

## National Galleries of Scotland Board of Trustees

Minute of the meeting of the Board of Trustees held in the Boardroom, Scottish National Gallery of Modern Art Two, Belford Road, Edinburgh on Monday 27 March 2017 at 1400 hrs.

<b>Present:</b>	Ben Thomson, Chairman	
	Alistair Dodds	Tari Lang
	Benny Higgins	Edward Green
	Willie Watt	Nick Pearce
	Lesley Knox	Tricia Bey
<b>In Attendance:</b>	Sir John Leighton, Director-General	
	Christopher Baker	Patricia Convery
	Jacqueline Ridge	Valerie Urquhart
	Nikki Gandy (item 5.2 only)	
<b>Apologies:</b>	Nicky Wilson	Nicola Catterall
	Catherine Muirden	Simon Groom
<b>Secretariat:</b>	Elaine Anderson	

### Action

### Open Business

#### 1 Chairman's Business

##### 1.1 Trustee Annual Appraisals

The Chairman reported that he had completed the annual reviews for Trustees. The consistent response was that the strategy was progressing well and the Committees were very good at managing the detail. It was considered however that there needed to be a better mechanism for informing the full Board of the detailed discussions at those Committees. Mr Pearce also considered that the Research Committee should report into the full Board, although it was noted that this Committee was a management committee and not a formal Board sub-committee.

The Chairman concluded that the comments would be passed on to the new Chairman to take forward. BT/EA

##### 1.2 Board Strategy Day Agenda

The Chairman reported that Karen Watt and Jonathan Price would be joining the strategy meeting on 15 May to discuss implications of Brexit and the possibility of

another Independence Referendum for NGS. It was likely that the afternoon would be given over to the SNG project given that it was a critical decision point for the next step. The Chairman invited the Board and Senior Management Team to his home for dinner the evening before, for which invitations would be issued shortly.

**1.3 Director of Public Engagement**

The Chairman reported that the new Director of Public Engagement, Jo Coomber, would be joining on 18 April and would attend the next Board meeting.

**1.4 Landseer's *Monarch of the Glen***

The Chairman congratulated the team on the recent campaign and resultant purchase of the *Monarch of the Glen*.

**1.5 Update on Chairman Appointment**

Interviews had taken place and the shortlist sent to the First Minister for a decision on appointment.

**2 Minutes**

**2.1 Minute of the Meeting of 23 January 2017**

The minute of the meeting of 23 January 2017 was approved as a correct record.

**3 Matters Arising**

The Chairman asked for the Contemporary Art Group paper to be circulated to the full Board. SG

**4 Departmental and Gallery Reports**

**4.1 Scottish National Gallery and Scottish National Portrait Gallery**

Mr Baker asked colleagues to note the recent acquisitions, including *Monarch of the Glen*, and forthcoming displays and exhibitions. Constable's *Great Salisbury* was due to go on show on 8 April for one year and would be paired with McTaggart.

**4.1.1 Landseer *Monarch of the Glen***

Formally approved. This work will be on show at the SNG until the summer and then on tour.

**4.2 Scottish National Gallery of Modern Art**

Mr Leighton outlined the report and noted recent acquisitions.

- 4.2.1 Acceptance in Lieu: William Turnbull  
*Sungazer* (1956)  
Approved.
- 4.2.2 Artist Rooms Gift: Alex Katz *West 1* (1998)  
Approved.
- 4.2.3 ARTIST ROOMS Gift: Daido Moriyama  
*Hokkaido* (1979)  
Approved.
- 4.3 **Audience Engagement**
  - 4.3.1 **Quarterly Report**  
The paper was noted. Ms Convery updated colleagues on progress with the Brand Strategy and noted that the next phase would look at Brand Identity.
  - 4.3.2 **Visitor Figures: January-February 2017**  
The visitor figure reports were noted.

## 5 **Corporate and Business Planning**

- 5.1 **Q3 2016/17 Corporate KPI Report**  
Noted.
- 5.2 **Corporate Membership Scheme**  
*Presentation from Nikki Gandy*  
Ms Gandy joined the meeting and outlined plans for corporate membership. Trustees were asked to facilitate introductions to new contacts. The benefits package to corporate members centred around tours, exhibitions and venue hire. A bespoke approach would allow cheaper packages to be offered.

Ms Gandy agreed to provide material for Trustees to share with interested parties. Trustees were encouraged to invite people themselves. There was also the possibility of offering assistance with community partners/charities. Ms Gandy was encouraged to meet with Trustees to discuss their individual involvement in more detail.

NG

Ms Gandy left the meeting.

## 6 **Public Programme 2016–20**

Noted.

## 7 **Meeting Dates**

- 7.1 **Dates of Interest 2017**  
Noted.

**7.2 Proposed Meeting Dates 2018**  
Noted.

**8 Any Other Business**

There was no other business.

**9 Date of Next Meeting**

The next meeting of the Board of Trustees will be held on Monday 26 June 2017 at 1400hrs in the Boardroom, Modern Two. The Strategy meeting will be held on Monday 15 May at Surgeons Hall.